Region 2000 Services Authority

Meeting of May 25, 2022, 2 p.m.

Offices of the Central Virginia Planning District Commission 828 Main Street 12th floor Lynchburg, VA



Participate electronically at: <u>https://meet.goto.com/125456501</u> You can also dial in using your phone. United States: <u>+1 (408) 650-3123</u> Access Code: 125-456-501

- 1. Welcome and consideration of requests to participate electronically.....Frank Rogers, Chair
- 2. Public comment...Frank Rogers Chair Individual citizens are requested to limit their remarks to three (3) minutes each and to those matters that are within the scope and authority of the Services Authority. The Authority may elect to extend this time period with approval of a majority of its members. Please contact Gary Christie at 434-941-5859 or <u>gary.christie@cvpdc.org</u> to reserve a spot during the public comment period. The Chair may also take comments from individuals without preregistering.
- 3. Minutes of March 23, 2022....Frank Rogers, Chair
- 4. Financial report year to date through April and 2022-2023 Budget Consideration...Tonya Hengeli, CVPDC Finance Director and Clarke Gibson, Solid Waste Director
- 5. Director's Report...Clarke Gibson
 - a. Report on scales at the Livestock Road Landfill
 - b. Tonnage
- 6. Other business.....Frank Rogers, Chair
 - a. Selection of Alec Brebner as Region 2000 Services Authority Executive Director and Secretary
 - b. Selection of a Treasurer for 22-23
- 7. Reminder for Authority Members and Alternates to be reappointed July 1...Gary Christie, CVPDC
 - a. Appomattox County has selected Susan Adams as the member and BOS Member Alfred Jones, III as the alternate
- 8. Next meeting: October 26, 2022, 2 p.m.

Policy of the Region 2000 Services Authority regarding participation in meetings via teleconference or telephone

- 1. A quorum of the Authority must be physically present
- 2. At the beginning of each meeting the Authority must vote to allow electronic participation to verify that the policy is being followed by the member claiming exemption from personal attendance.
- 3. The member must notify the chair on or before the day of the meeting that he or she plans to use the exemption.
- 4. The member must identify the reason for the use of the electronic meeting provision:a) a temporary disability or other medical condition that prevents the member's attendance or
 - b) a personal matter which prevents the member's attendance. The nature of the personal matter must be specifically identified and included in the minutes. There is no definition of what constitutes a "personal matter."
 - c) a family member's medical condition that requires the member to provide care for such family member, thereby preventing the member's physical attendance.
 - d) If a member's personal residence is more than 60 miles from the meeting location, he/she may attend electronically.
- 5. There is no limit to the number of times a member may use:
 - a. the temporary disability or other medical condition reason,
 - c. a family member's medical condition,
 - d. residence more than 60 miles from the meeting location.
- 6. The use of personal matters (4b) is limited to 25% of the annual meetings of the Authority or two (2) meetings, whichever is greater.
- 7. The minutes shall also include a statement as to the remote location where the member is connected electronically.

Region 2000 Services Authority Draft Minutes March 23, 2022 CVPDC Offices 828 Main Street, 12th Floor Lynchburg, VA 24504



Attendance: Susan Adams, Appomattox County Steve Carter, Nelson County Frank Rogers, Campbell County Reid Wodicka, City of Lynchburg

Staff: Gary Christie, CVPDC Robin Craig, CVPDC Gaynelle Hart, City of Lynchburg (participated electronically) Bill Hefty, Hefty, Wiley and Gore (participated electronically) Tonya Hengali, CVPDC Clarke Gibson, CVPDC Candy McGarry, alternate for Nelson County

Ben Packett, Robinson, Farmer, Cox Associates (participated electronically)

Welcome

Chair Frank Rogers welcomed the committee members present, the staff and the public, participating both in person and electronically.

Public Comments

No one signed up in advance or asked to speak at the meeting, so there were no public comments. Chair Rogers checked with the public both at the beginning of the meeting and again after Tonya Hengeli's financial update to ensure there was no one who wished to speak.

Minutes from October 21, 2021 meeting

Upon a motion by Susan Adams, seconded by Steve Carter, the Authority approved the minutes of October 27, 2021 as presented. Susan Adams asked if the minutes could be approved with three votes (Reid Wodicka was not there yet), and Gary Christie said three votes were enough to approve the minutes. Reid Wodicka arrived right after the vote on the minutes was taken.

Financial Report

Tonya Hengeli provided an overview of the January 31, 2022, year to date financials. Tonnage is up as compared to budget, which means revenues are up.

Salaries are tracking as they should be, but she did point out that there was no maintenance worker for the whole fiscal year. They are also down one mechanic, and they were without a Finance Associate for a time. Temporary help and advertising costs are up due to the personnel shortage.

Outside equipment repair is up significantly because of having only one mechanic in the shop. There was also a heat pump that went out that caused Mechanical M & R Services to go up. The percentage is at 39.91 percent of budget, and we should be at about 41 percent at this point in the fiscal year.

There were no questions or comments from the Authority members.

Report from the Auditor

Ben Packett of Robinson, Farmer, Cox Associates was present electronically to provide the auditor's report. He started by discussing the letter entitled "Communication with Those Charged with Governance." It is management's responsibility to provide the financial records and statements and to accept the overall responsibility for the financial statements. The auditor's responsibilities are to perform the audit tasks, test the controls and opine on the reasonableness of the financial statements. He summarized the rest of the letter and there were no questions or comments from the board members regarding the letter.

He went on to the auditor's report and explained it is an unmodified report. As stated in the report: "In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the business-type activities of Region 2000 Services Authority, as of June 30, 2021 and 2020, and the changes in financial position, and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America." Mr. Packett explained this is a clean opinion.

He summarized the Statement of Net Position. The decrease from \$8,032,566 to \$5,778,162 is attributable to the decrease in net liability and the unfunded portion of landfill closure and post closure costs. The above numbers and reason for decrease are the same for Statements of Revenues, Expenses and Changes in Net Position. With regard to the Statements of Cash Flows, the authority's position increased from \$10,601,192 to \$12,778,301.

He concluded by saying that the audit disclosed no material weaknesses, significant deficiencies or illegal acts. The authority's records were intact and accurate, and the audit overall provided a clean opinion.

There were no questions or comments from the Authority members and Frank Rogers thanked him for the summary.

Request for Insufficient Fund Account Writeoffs

Tonya Hengeli explained that the report provided shows accounts that have been carried for several years. The amount they are requesting to write off is \$2,305.41. In answer to a question as to whether there are repeaters, Tonya said she was not sure. If there are, it could be combined into the same line item. Clarke Gibson said if a customer's account is delinquent for one week, the software automatically puts them on a "no dump" list. They have to bring their account current before they can use the landfill.

Tonya explained that Jennifer Inge, the new Finance Associate, has collected over \$11,000 by contacting customers on the insufficient funds list. For a lot of these accounts, their information is no longer current and there is no means to contact them. Frank Rogers asked how long they are contacted before they are put on the list. Tonya said they are contacted monthly for several months. If there is no response, they are put on the list. Clarke added that there are fees and finance charges added each month.

Tonya said if they are removed, she is not sure there is any way to make sure they do not repeat offend and explained that it is driven by their driver license number. She thinks if the same person came through, it would flag them. Tonya also mentioned that there are currently 96 delinquent accounts. Before Jennifer started contacting them, she thinks it was closer to 200 accounts.

Reid Wodicka made a motion to approve this request. The motion was seconded by Steve Carter and passed unanimously.

FY2022 to 2023 Budget

Clarke explained there is no change in the Member's tonnage. The market rate tonnage has been increased by two percent. It has not been increased for quite a while. Revenue is projected at \$7,981,404, which is a 13.14% increase over FY 2022 (includes 25% Authority share of airspace reserve.) Operating expenses are projected to be \$6,737,247, which is a 15.47% increase over FY 2022. Total expenses are projected to be \$7,981,404, which is a 13.14% increase over FY 2022 (includes 25% Authority share of airspace 25% Authority share of airspace reserve.)

There is a proposed 5% merit-based salary increase for July 1, 2022 and an additional 5% meritbased increase is proposed for January 1, 2023. The US inflation rate in February 2022 was 7.9% and our Health Insurance rate will increase by 8% on July 1, 2022.

The disposal cost of service is proposed at \$ 34.49 per ton, 14.02% increase over FY22. The proposed tipping fees are Member Rate: \$32.90 per ton, which is a 8.76% increase over FY22 (\$1.59 per ton less than Disposal Cost of Service of \$34.92 shown on Schedule 2 due to 25% Authority share of airspace reserve additional revenue in FY23) Market Rate: \$42.90 per ton, 6.58% increase over FY22. He noted that they have not increased the member or market rate tipping fee for five years and there has only been one tipping fee increase in the past nine years. He noted that this budget was written before the proforma was updated. He had included a chart with the tipping fees for the past several years.

Steve Carter asked about the \$40,000 increase in professional consulting services. Clarke said that is for a salary study, which they try to do about every five years.

Steve Carter asked about the tire shredding cost. Clarke said there is a special site where tires are collected and they are taken to Emanuel Tire in Appomattox for shredding. The amount shown is what they are charged to shred the tires. The customer is charged a fee per tire that helps defray some of the cost. He would need to do a total analysis to see how much is offsets the cost. Clarke noted that because of the fee charged, many people choose to take the tires directly to a tire shredder. Steve asked if they accept large commercial loads of tires. Clarke said they can but do not typically see them.

Steve asked about the Odor Control Operations and Materials number and if it is lower because most of the capital cost is gone. Clarke said it is because the vapor distribution unit went down before Thanksgiving and it took a while to get it fixed. They suspected it was somewhat obsolete where it was located and they received no complaints while it was down. DEQ has approved a trial period for them to not use it at its current location. It will probably be more efficient to use it around the active Phase IV and the new Phase V locations. They included moving the vapor distribution unit to in the bid proposal for Phase V. He noted that the new gas collection system has solved most of the odor issues.

Steve Carter asked why the Reimbursable O & M Expenses is staying the same. Clarke said it fluctuates a little and he can look at whether it needs to be adjusted.

Reid Wodicka commented that the timing of the rate increase (a \$100,000 increase for the City to absorb) will be a little bit of challenge for the City since they have already presented a balanced budget to City Council. He would ask the authority to make its decisions and requests earlier so the localities will know sooner what it means for them. Going years without a rate increase is not a sustainable model for the long run. He would much rather have a one or two percent increase a year than request a nine percent increase after years of no increase. He would suggest they talk as a group at a future time about an automatic escalator.

He would also like to see them do more planning for what the authority looks like in the future. We need to be thinking out past 2030 about what solid waste is going to look like in the region. If a locality thinks it is not working for them, maybe there is an "off ramp." He is not sure if they should be planning for something in the budget to help them do that planning. Steve says it looks like we are looking at the end of the landfill. Susan Adams said there is the future disposal reserve fund that is supposed to be looking at some of those options.

Frank commented that it is important to get rate increases to members in front of budget considerations. The PDC tries to float that to member localities before you get full borne into budget process. He thinks that resonates with him a whole lot. He knows they talked about a rate increase last year but to expect them to hold on to that without a reminder is probably not the most streamlined way to build it into the budget. He does recognize that costs go up and you have to pay for things. Steve said he is not in favor of a rate increase. Susan said she would not be voting in favor of it due to the difficulties Appomattox is having with its increase and not when the authority has money.

There was discussion about whether it was expected to adopt the budget today. Gary Christie noted this is a work session and a proposed rate increase would require a public hearing. Frank asked for clarification that staff would have to be authorized to advertise for a public hearing if one were to be held in May. Gary said that is correct. Frank noted that two members have indicated they would not vote in favor of a rate increase. Reid asked what would change in the budget if there is no rate increase and Clarke said they would go back and see what they can eliminate. Reid noted that for some time they have been under resourcing operations. He wants to go on the record as saying that we need to make sure we are resourcing the authority in order to do the job that needs to be done. He hopes his colleagues might be willing to talk in the future about some sort of escalator to be able to plan for these types of things. If it does not work out

this year, hopefully we can come up with some sort of sustainable plan that actually resources the authority as appropriately as we can. Steve thinks the resource are there but are not being used appropriately.

Frank clarified that this rate increase is after the authority retains 25 percent of the excess revenue. Clarke said that is correct. Frank noted that we are applying some excess revenue to mitigate the increase. Clarke said that is correct.

Susan asked why he thinks they are not getting more commercial traffic. Clarke thinks their commercial disposal volumes have been pretty consistent and have actually increased somewhat. He is not sure reducing the tipping fee would have any impact. If it increases over the next seven to eight years, then we might see some of our commercial customers looking at other options. Susan asked if they done a comparison with other landfills recently. Clarke said they are lower than Roanoke and in line with Amelia, if you add the cost of hauling it there. Clarke said they could bring them the current tipping fees for the public facilities at their next meeting. They could get them some ranges on what the private facilities may be charging. Susan asked if Concord would be considered a transfer station in this area, and Clarke said yes. To the best of his knowledge, Clarke said they have the lowest tipping fee in the state for a public authority. Susan said she would appreciate it if he could confirm that.

Bids for Phase V Landfill Cell Construction

Clarke reported that they received one bid. Six or seven contractors showed up for the pre-bid meeting but only one submitted a bid. The bid was \$4,990,249.70. Draper Aden reviewed the bid documents and is recommending they accept the bid. They currently have \$6,670,204 in the Phase V construction account. They ordered the liner separately and it is \$337,172. That and the engineering and QA and QC, which is the monitoring during the construction, brings the total to \$6,504,490. They added moving the vapor gas system and paving of the haul road to the original scope of work. Frank asked about the contingency on the project and Clarke said a 25 percent contingency was put in but that was used up with the bid and the extra items put in the scope. Frank clarified that there is no contingency except approximately \$150,000 left in the account. Clarke said that is correct and noted there is a fuel escalation clause in there as well.

Steve asked about the QA/QC cost. Clarke said it is a significant portion of the construction cost. It is a consultant from Draper Aden who will be on site every day. It also includes testing and reporting and soil analysis. Steve said he would like to see all the associated costs laid out, how much Draper Aden will get for the person and their overhead. Clarke said he can request that.

Clarke said the contractor is Haynes Construction from North Carolina. There were no local or Virginia contractors who bid on the project. The local contractor said they were busy and did not have the manpower. Reid said the City is having the same problem with not very many bids coming in for projects.

Reid Wodicka made a motion to award the contract for \$4,990,249.70 to Haynes Construction. Steve Carter asked if the other costs have been agreed upon. Clarke said yes under contract with Draper Aden. It also includes a pretty significant gas expansion project through the EPA agreement we have with SDS. That agreement has not been signed yet, as he is still looking at the scope of work for it. It is included in the cost of the project. Steve asked for clarification that the engineering costs during construction are about 25 percent. Clarke said Draper Aden's costs are \$555,000. Steve asked for a breakdown of all the costs and Clarke said he could send that to them. The motion was seconded by Frank Rogers and passed unanimously and was done by roll call.

AYES:Adams, Carter, Rogers and WodickaNOES:NoneABSENT:NoneABSTENTIONS:None

Director's Report

Clarke noted they have been trending a higher tonnage than the last couple of years. Clarke noted there were five odor complaints from November 4 to November 10. Since then there have been only two odor complaints.

Closed session in accordance with Virginia Code 2.2.3711(a)(1) of the Code of Virginia for the discussion of salaries of certain employees

Reid Wodicka made a motion, which was seconded by Susan Adams to go into a closed session in accordance with Virginia Code 2.2.3711(a)(1) of the Code of Virginia for the discussion of salaries of certain employees.

A motion by Susan Adams, seconded by Steve Carter, to return to open session and to certify that only those matters in the original motion were discussed was unanimously approved.

Budget discussion, continued

There was some discussion about what could be done if a budget could not be passed by July 1. Susan Adams suggested they could pass a contingency budget if they cannot pass a full budget. Bill Hefty said Virginia does not have anything in the code to allow for a contingency budget and it is really necessary that a budget be passed by July 1.

Other

Susan Adams asked Bill Hefty to be on the lookout for correspondence from the County Attorney.

Adjourn

With no other business, the meeting adjourned.

Revenue Tonnage Projection:

- Member tons, 70,910 tons. No change from FY 2022
- Market Rate tons, 124,416 tons. 2% increase over FY2022

Revenue:

• \$7,788,390, 10.4% increase over FY 2022. Includes 25% Authority share of airspace reserve from FY 22 (projected) and 25% Authority share of airspace reserve for FY23 (proposed).

Operating Expenses:

\$6,855,273, 17.4 % increase over FY 2022

Total Expenses

• \$7,788,390, 16.57% increase over FY 2022

Proposed Employee Merit Based Salary Increase:

A 5% merit-based salary increase is proposed for July 1, 2022. The US inflation rate in March 2022 was 8.5% and our Health Insurance rate will increase by 8% on July 1, 2022.

Proposed Tipping Fee:

Member Rate: \$30.25 no increase over FY22. Market Rate: \$40.25 per ton, no increase over FY22.

Please note that we have not increased the member or market rate tipping fee for 6 budget years and only one tipping fee increase in the past 10 budget years.

The attached pro forma budget indicates a member rate tipping fee increase of \$3.17 per ton for FY24 then a steady rise in tipping fees through FY29 to \$39.09 per ton in FY29. The increase in tipping fees is mainly to fund Livestock Road closure/post closure reserve contributions.

Region 2000 Service Authority Historical Tipping Fees:

 FY23:
 30.25/40.25 (proposed)

 FY22:
 30.25/40.25

 FY20:
 30.25/40.25

 FY19:
 30.25/40.25

 FY18:
 30.25/40.25

 FY18:
 30.25/40.25

 FY18:
 30.25/40.25

 FY18:
 30.25/40.25

 FY18:
 30.25/40.25

 FY16:
 28.75/38.75

 FY16:
 28.75/38.75

 FY15:
 28.75/38.75

 FY14:
 28.00/38.00

Schedule 1

FY 23	Budget	Proposal	
1123	Duuget	rioposar	

FY2022 Rates FY2021 Rates: \$30.25/\$40.25 \$30.25/\$40.25

FY2023 Rates \$30.25/\$40.25

	(A)	(A)	(B)	(C)	(D)			
Tonnage	FY2022 Approved Budget	FY2022 Approved Budget	Actuals Through 4/30/22	Budget Amount Remaining (A - B)	Budget % Remaining (C / A)	FY23 Proposed Budget	Change from FY22 Budget	%Change from FY22 Budget
Tonnage From Member Jurisdictions								
Lynchburg	35,160	35,160	32,783	2,377	6.76%	35,160	0	0.00%
Campbell	20,412	20,412	17,152	3,260	15.97%	20,412	0	0.00%
Nelson	9,984	9,984	9,546	438	4.39%	9,984	0	0.00%
Appomattox	5,354	5,354	5,048	306	5.71%	5,354	0	0.00%
Subtotal Member Jurisdictions	70,910	70,910	64,529	6,381	9.00%	70,910	0	0.00%
Lynchburg Contracts & Other Waste	-	-	-	-	0.00%	-		
Market Rate Tonnage	121,976	121,976	106,397	15,579	12.77%	124,416	2,440	2.00%
Subtotal Contract and Market Rate	121,976	121,976	106,397	15,579	12.77%	124,416	2,440	2.00%
Subtotal Revenue Generating Tonnage	192,886	192,886	170,927	21,959	11.38%	195,326	2,440	1.26%
Other Tonnage at No Charge (inert/brush/slag)	12,176	12,176	9,727	2,449	20.11%	12,176	0	0.00%
Total Tonnage	205,062	205,062	180,654	24,408	11.90%	207,502	2,440	1.19%

Disposal Fee Revenue	A	FY2022 Approved Budget	Α	FY2022 pproved Budget	Actuals Through 4/30/22	Re	Budget Amount emaining (A - B)	Budget % Remaining (C / A)	FY23 Proposed Budget	Change from FY22 Budget	%Change from FY22 Budget
From Member Jurisdictions											
Lynchburg	\$	1,063,590	\$	1,063,590	\$ 989,196	\$	74,394	6.99%	\$ 1,063,590	0	0.00%
Campbell	\$	617,463	\$	617,463	\$ 519,043	\$	98,420	15.94%	\$ 617,463	0	0.00%
Nelson	\$	302,016	\$	302,016	\$ 288,845	\$	13,171	4.36%	\$ 302,016	0	0.00%
Appomattox	\$	161,959	\$	161,959	\$ 153,250	\$	8,708	5.38%	\$ 161,959	0	0.00%
Subtotal Member Jurisdictions	\$	2,145,028		2,145,028	\$ 1,950,334	\$	194,694	9.08%	\$ 2,145,028	0	0.00%
Lynchburg Contracts & Other Waste	\$	-	\$	-	\$ -	\$	-	0.00%	\$ -	0	0.00%
Market Rate Tonnage	\$	4,909,537	\$	4,909,537	\$ 4,273,929	\$	635,608	12.95%	\$ 5,007,725	98,188	2.00%
Subtotal Contract and Market Rate	\$	4,909,537	\$	4,909,537	\$ 4,273,929	\$	635,608	12.95%	\$ 5,007,725	98,188	2.00%
FY22 Airspace Reserve 25%									\$ 324,598		
FY23 Airspace Reserve 25%	\$	-			\$ -	\$	-		\$ 311,039		
Total	\$	7,054,565	\$	7,054,565	\$ 6,224,263	\$	830,302	11.77%	\$ 7,788,390	733,825	10.40%

Per Ton Disposal Fees	FY2022 Approved Budget	FY 2022 Approved Budget	Actuals Through 4/30/22	Budget Amount Remaining (A - B)	% Difference (C / A)	FY23 Proposed Budget	Change from FY22 Budget	%Change from FY22 Budget
Member Disposal Fee	\$ 30.25	\$ 30.250	\$ 30.224	\$ 0.026	0.09%	\$ 30.250	0.00	0.00%
Cost of Service (COS) Tipping Fee	\$ 30.25	\$ 30.250	\$ 28.290	\$ 1.960	6.48%	\$ 30.250	0.00	0.00%
Market Rate	\$ 40.25	\$ 40.250	\$ 40.169	\$ 0.081	0.20%	\$ 40.250	0.00	0.00%

FY2023 Rates \$30.25/\$40.25

		(A)	(B)	(C)	(D)				
Expenses	Α	FY 2022 Approved Budget	Actuals Through 4/30/22	Budget Amount emaining (A - B)	Budget % Remaining (C / A)	FY23 Proposed Budget	fr	Change om FY22 Budget	%Change from FY22 Budget
Personnel (Schedule 3)	\$	1,621,713	\$ 1,236,780	\$ 384,933	23.74%	\$ 1,651,837	\$	30,124	1.86%
Landfill O & M (Schedule 4)	\$	1,547,244	\$ 1,412,990	\$ 134,254	8.68%	\$ 1,604,762	\$	57,518	3.72%
Landfill Equipment Replacement Reserve	\$	463,375	\$ 386,146	\$ 77,229	16.67%	\$ 705,000	\$	241,625	52.14%
Closure and Post-Closure Reserve Livestock Road	\$	450,000	\$ 375,000	\$ 75,000	16.67%	\$ 600,000	\$	150,000	33.33%
Future Disposal Planning Reserve	\$	-	\$ -	\$ -	0%	\$ -	\$	-	0.00%
O & M Reserve	\$	-	\$ -	\$ -	0%	\$ -	\$	-	0.00%
Annual Debt Service -2011 Bond Debt	\$	829,225	\$ 808,744	\$ 20,481	2.47%	\$ 829,017	\$	208	0.03%
2015 Bond Debt	\$	1,112,462	\$ 808,808	\$ 303,654	27.30%	\$ 1,112,891	\$	429	0.04%
Phase V Funding - 2021 Bond Debt	\$	-	\$ 26,370	\$ (26,370)	0.00%	\$ 542,049	\$	542,049	
Internal Loan			\$ -	\$ -			\$	-	
Annual Debt Service Subtotal	\$	1,941,687	\$ 1,617,552	\$ 324,135	16.69%	\$ 2,483,957	\$	542,270	27.93%
Operating Expenses	\$	6,024,019	\$ 5,028,469	\$ 969,180	16.09%	\$ 7,045,557	\$	1,021,538	16.96%
Reimbursable Personnel Costs (Schedule 5)	\$	(46,715)	\$ (39,715)	\$ (7,000)	14.98%	\$ (47,784)	\$	1,069	2.29%
Reimbursable O & M Costs (Schedule 5)	\$	(121,500)	\$ (115,329)	\$ (6,171)	5.08%	\$ (121,500)	\$	-	0.00%
Late fees/Recycling Revenue/Fin charges	\$	(20,000)	\$ (37,820)	\$ 17,820	-89.10%	\$ (20,000)	\$	-	0.00%
Interest Income-Operating (19% of Actual)	\$	(1,000)	\$ (36)	(964)	96.37%	\$ (1,000)	\$	-	0.00%
Late Fee, Recycling & Int Income	\$	(21,000)	(37,856)	\$ 16,856	-80.27%	\$ (21,000)	\$	-	0.00%

Net Cost of Service Operating Expense Total \$ 5,834,804 \$

4,835,569 \$ 972,865

16.67% \$ 6,855,273

Budget Budget % %Change FY 2022 Actuals **FY23** Change Amount Approved Through Remaining Proposed From FY22 from FY22 Remaining Budget 4/30/22 (C / A) Budget Budget Budget **Airspace Reserve** (A - B) Campbell County (Split is 75%) \$ 846,514 \$ 947,934 \$ 58,213 5.79% \$ 933,117 \$ 86,603 10.23% Airspace Reserve Subtotal \$ 846,514 \$ 947,934 \$ \$ 933,117 \$ 86,603 58,213 4.02% 10.23% **Total Expenses** \$ 6,681,318 5,908,285 906,296 12.19% 7,788,390 \$ 1,107,072 \$ \$ 16.57% \$

Total Revenue Generating Tonnage	192,886	170,927	21,959	10.72%	195,326	2,440	1.26%
Disposal Cost per Ton	\$ 30.2500	\$ 28.290 \$	1.960	6.86%	\$ 35.097 \$	4.8466	16.02%

Schedule 2 5/18/2022 9:09 AM

U:\Admin\Sandy\Services Authority\Financial & other info budget related etc\FY2022 Reports\April 2022\ME April 22 - BUDGET PREP FY23

Schedule 3

			(A)		(B)	-	(C)	(D)			-	-
	Account		FY 2022 Approved Budget		Actuals Through 4/30/22	F	Budget Amount Remaining (A - B)	Budget % Remaining (C / A)		FY23 Proposed Budget	Change from FY22 Budget	%Change from FY22 Budget
	Solid Waste Staff											
	Managanant											
41111	Management Salaries - Solid Waste Director	\$	130,495	\$	114,183	\$	16.312	12.50%	\$	143,870	\$ 13,375	10.25%
41112	Salaries-Environ Compl & Safety	۶ ۶	60,525	Դ Տ	53,929		6,596	10.90%	ې \$	65,510	\$ 13,375	
41129	Salaries-Environ Technician	\$	51.513	۹ \$	46.459		5.054	9.81%	\$ \$	54.000	\$ 4,905	
41113	Salaries-Office Manager	\$	65,905	\$ \$	62,625	•	3,280	4.98%	\$	51,975	\$ (13,930	
41114	Salaries-Finance Associate	\$	35,543	\$ \$	28,001		7,542	21.22%	\$	36,800	\$ 1,257	3.54%
41114	Management	\$	343,981	\$	305,197	\$	38,784	11.28%	\$	352,155	\$ 8,174	
	management	Ť	040,001	Ψ	000,101	Ψ	00,104	11.2070	Ψ	002,100	φ 0,114	2.0070
	Salaries & Wages-Operations											1
41121	Salaries & Wages-Operations Mgr	\$	68,636	\$	62,110	\$	6,526	9.51%	\$	83,237	\$ 14,601	21.27%
41123	Salaries&Wages-Scale Operators	\$	89,277	\$	77,869	<u> </u>	11,408	12.78%	\$	98,717	\$ 9,440	
41124	Salaries&Wages-Working FieldSupervisor	\$	50,942	\$	49,193	<u> </u>	1,749	3.43%	\$	56,163	\$ 5,221	10.25%
41125	Salaries&Wages-Equipment Operators	\$	292,748	\$	254,295	· ·	38,453	13.14%	\$	305,345	\$ 12,597	4.30%
41127	Salaries&Wages- Maint Workers	\$	30,405	\$	5,560	\$	24,845	81.71%	\$	32,760	\$ 2,355	
41128	Salaries&Wages-Mechanics	\$	89,955	\$	57,609	\$	32,346	35.96%	\$	101,332	\$ 11,377	12.65%
	Operations	\$	621,963	\$	506,636	\$	115,327	18.54%	\$	677,554	\$ 55,591	8.94%
	•				,						· · · · ·	
	Salary	\$	965,944	\$	811,833	\$	154,111	15.95%	\$	1,029,710	\$ 63,766	6.60%
	Total Salaries	\$	1,014,241	\$	811,833	\$	154,111	15.19%	\$	1,029,710	\$ 63,766	1.53%
							,				· ,	
	Employee Benefits											
42210	VRS-Retirement	\$	54,549	\$	34,608		19,941	36.56%	\$	55,381	\$ 832	
42220	VRS Life Insurance (1.34%)	\$	13,955	\$	10,611		3,344	23.96%	\$	14,168	\$ 213	
42300	Employer Cost-Health Insurance	\$	210,505	- ·	154,401	<u> </u>	56,104	26.65%	\$	227,345		
42700	Employer Cost-Worker's Comp	\$	35,000	\$	24,326	\$ \$	10,674	30.50%	\$ \$	25,000	\$ (10,000 \$ 1,199	
42100 42600	Employer Cost-FICA Unemployment Insurance	\$ \$	78,627 8,000	\$ \$	60,054	ې \$	18,573 8,000	23.62% 100.00%	٦ \$	79,826 8,000		0.00%
42600	Operator Retention Benefits	Þ	8,000	Þ	-	Þ	8,000	100.00%	Þ	8,000	ə -	0.00%
	Employee Benefits Subtotal	\$	400,635	\$	284,000	\$	116,636	29.11%	\$	409,719	\$ 9,084	2.27%
	Overtime											
41200	Salaries and Wages - Overtime	\$	36,000	\$	29,784	\$	6,216	17.27%	\$	38,408	\$ 2,408	6.69%
	Overtime Subtotal	\$	36,000	<u> </u>	29,784	<u> </u>	6,216	17.27%	\$	38,408	\$ 2,408	
	Total Personnel Costs-Services Authority Staff	\$	1,450,876	\$	1,125,617	\$	276,963	19.09%	\$	1,477,837	\$ 75,258	1.86%
	Local Government Council Staff					-						
43131	Prof Services-LGC-Salaries	\$	70,812	\$	58,114	\$	12,698	17.93%	\$	70,000	\$ (812) -1.15%
43132	Prof Services-LGC-Benefits	\$	40,795	\$	29,838	\$	10,957	26.86%	\$	44,000	\$ 3,205	7.86%
43133	Prof Services-LGC Overhead	\$	59,230	\$	23,212	\$	36,018	60.81%	\$	60,000	\$ 770	1.30%
	Total Personnel Costs-Region 2000 Staff	\$	170,837	\$	111,164	\$	59,673	34.93%	\$	174,000	\$ 3,163	1.85%
		¢	1 604 740		4 006 700	¢	204.022	00 740/	•	1 654 997		4 000/
	Total Personnel Costs	\$	1,621,713	\$	1,236,780	\$	384,933	23.74%	φ	1,651,837	\$ 78,421	1.86%

Landfill Operating and Maintenance Expenses

Schedule 4

			(A)	(B)		(C)	(D)			
Account	Operations and Maintenance Cost Type	A	FY2022 pproved Budget	Actuals Through 4/30/22		Budget Amount emaining (A - B)	Budget % Remaining (C / A)	FY23 Proposed Budget	Change from FY22 Budget	%Change from FY22 Budget
	Contractual Services	_								
	Software support-Paradigm	\$	7,000	8,833	\$	(1,833)	-26.18%	\$ 7,000	\$-	0.00%
	Communications M&R Service/Radio	\$	13,000	10,883		2,117	16.28%	\$ 13,000	\$-	0.00%
	Building M & R Services	\$	6,000	6,789		(789)		\$ 6,000	\$-	0.00%
	Site Maintenance-Concord Turnpike	\$	0,000	424		(424)		\$ 	\$-	0.00%
	Site Maintenance-Livestock Road	\$	35,000	54,490		(19,490)		\$ 38,500	\$ 3,500	10.00%
	Sedimentation Basin Cleaning	\$	-	54,450	\$	(13,430)	0.00%	\$ 	\$	0.00%
	Janitorial Services	\$	7,800	6,500	\$	1,300	16.67%	\$ 7,800	\$-	0.00%
	Med/Dental/Pharm/Lab Services	\$	7,000	0,000	\$	1,500	0.00%	\$ 7,000	\$-	0.00%
	Legal Services	\$	30,000	77,242	\$	(47,242)	-157.47%	\$ 30,000	\$-	0.00%
	Accounting and auditing service	\$	9,000	11,592		(2,592)		\$ 9,000	\$-	0.00%
	Engineering/Monitoring Services-Lynchburg	\$	3,000	12,149		(12,149)		\$ 3,000	\$-	0.00%
	Engineering/Monitoring Services-Campbell	\$	125,000	160,122		(35,122)		\$ 125,000	Ψ	0.00%
	Professional Consulting Service	\$	-	52,770		(52,770)		\$ -	\$-	0.00%
	Environmental Lab Services-Lynchburg	\$	-	(562)		562	0.00%	\$ -	\$-	0.00%
	Environmental Lab Services-Campbell	\$	8,000	13,133		(5,133)		\$ 8,000	\$-	0.00%
	Temporary Help Service Fees	\$	30,000	17,242		12,758	42.53%	\$ 30,000	\$-	0.00%
	Advertising	\$	6,000	224	Ś	5,776	96.27%	\$ 6,000	\$-	0.00%
	Software Purchases-Other	\$	3,000	2,750		250	8.33%	\$ 3,000	\$-	0.00%
	Pest Control services	\$	1,000	800	\$	200	20.00%	\$ 1,000	\$-	0.00%
	Investigative Services	\$	100	89		12	11.50%	\$ 100	\$-	0.00%
46011	Uniform Rental Services / Clothing Allowance beginning FY2020	\$	10,000	8,866	\$	1,134	11.34%	\$ 10,000	\$-	0.00%
	Tire Shredding Services	\$	5,000	15,462		(10,462)		\$ 5,000	\$-	0.00%
	Misc Contractual Services	\$	1,000	-	\$	1,000	100.00%	\$ 1,000	\$-	0.00%
	Website, Media & Public Communications	\$	2,500	1,440		1,060	42.40%	\$ 2,500	\$-	0.00%
42850	Employee Med Exp-drug tests, ph	\$	1,500	535		965	64.33%	\$ 1,500	\$-	0.00%
	Heavy Equipment-Outside Repair	\$	60,000	74,688		(14,688)		\$ 66,000	\$ 6,000	10.00%
	Mechanical M&R Services	\$	4,000	10,491		(6,491)		\$ 4,000	\$-	0.00%
	Payroll support services	\$	12,000	10,500		1,500	12.50%	\$ 12,000	\$-	0.00%
	Software Maint Contract-Accounting	\$	800	-	\$	800	100.00%	\$ 800	\$-	0.00%
	HHW Disposal	\$	-	(10,539)	\$	10,539	0.00%	\$ -	\$-	0.00%
	Wood Waste Grinding	\$	10,000	-	\$	10,000	100.00%	\$ 10,000	\$-	0.00%
	Contractual Services Subtotal	\$	387,700	546,911	\$	(159,211)	-41.07%	\$ 397,200	\$ 9,500	2.45%

Account	Operations and Maintenance Cost Type	Ap	Y2022 proved Sudget	Actuals Through 4/30/22	A Re	Budget Amount emaining (A - B)	Budget % Remaining (C / A)		FY23 roposed Budget	fro	Change om FY22 Budget	%Change from FY22 Budget
	Supplies & Materials											
46001	Office Supplies/Audio Visual Supplies	\$	6,000	3,957	\$	2,043	34.06%	\$	6,000	\$	-	0.00%
	Forms & Stationary	\$	1,500	272	\$	1,228	81.86%	\$	1,500	\$	-	0.00%
	Custodial Supplies	\$	2,500	11	\$	2,489	99.58%	\$	2,500	\$	-	0.00%
46033	Apparel/Protective Wear/Personal Protective Equipment	\$	3,000	2,226	\$	774	25.80%	\$	3,000	\$	-	0.00%
	Books & Publications	\$	-	-	\$	-	0.00%	\$	-	\$	-	0.00%
	Subscriptions	\$	-	-	\$	-	0.00%	\$	-	\$	-	0.00%
	Safety Supplies	\$	3,000	4,054	\$	(1,054)	-35.12%	\$	3,000	\$	-	0.00%
	Awards & Recognitions	\$	-	1,422	\$	(1,422)	0.00%	\$	-	\$	-	0.00%
	Grounds Maintenance Supplies	\$	3,000	1,239	\$	1,761	58.70%	\$	3,000	\$	-	0.00%
	Food & Dietary Supplies	\$	-	-	\$	-	0.00%	\$	-	\$	-	0.00%
	Minor Equipment-Tools	\$ \$	7,000 500	7,500 917	\$ \$	(500)	-7.14% -83.49%	\$ \$	7,000 500	\$ \$	-	0.00% 0.00%
	Chemicals/gases R & M- Office	\$ \$	500	917	ֆ \$	(417)	-83.49% 0.00%	э \$	500	۵ ۲	-	0.00%
	Vehicle M&R Equipment Parts	\$	155,684	110,219	φ \$	45,466	29.20%	⇒ \$	171,252	э \$	- 15,568	10.00%
	R&M Supplies-Building	\$	5,000	753	\$	4,247	84.93%	\$	5,000	\$	-	0.00%
	R & M-Mechanical-Materials	\$	-	-	\$		0.00%	\$		\$	-	0.00%
	Odor Control Operations & Materials	\$	100,000	44.897	\$	55.103	55.10%	\$	25.000	\$	(75.000)	-75.00%
	Communications M & R Materials	\$	2,000	-	\$	2,000	100.00%	\$	2,000	•	-	0.00%
	Haul Road M&R Materials	\$	180,000	89,507	\$	90,493	50.27%	\$	198,000	\$	18,000	10.00%
	Daily Cover/Posi-Shell	\$	110,000	67,801	\$	42,199	38.36%	\$	121,000	\$	11,000	10.00%
45210	Postal Services	\$	2,000	1,086	\$	914	45.72%	\$	2,000	\$	-	0.00%
	Messenger Services	\$	-	59	\$	(59)	0.00%	\$	-	\$	-	0.00%
	Printing & Binding	\$	1,000	147	\$	853	85.30%	\$	1,000		-	0.00%
	Shop Supplies	\$	15,000	24,122	\$	(9,122)	-60.81%	\$	15,000		-	0.00%
	Education-Tuition Assistance	\$	-	-	\$	-	0.00%	\$	-	\$	-	0.00%
	Computer Materials & Repair	\$	10,000	9,823	\$	177	1.77%	\$	10,000	\$	-	0.00%
46024	Mechanical M&R Materials	\$	-		\$	-	0.00%	\$	-	\$	-	0.00%
	Supplies & Materials Subtotal	\$	607,184	370,010	\$	237,174	39.06%	\$	576,752	\$	(30,432)	-5.01%
	Gas/Diesel Fuel/Oil & Grease											
46008	Vehicle & Equipt Fuel-Diesel	\$	206,000	187,586		18,414	8.94%	\$	283,250		77,250	37.50%
46028	Vehicle & Equipt Fuel-Gasoline	\$	4,800	3,448		1,352	28.16%	\$	6,000		1,200	25.00%
	Vehicle & Equipt/Oil & Grease	\$	19,200	13,412		5,788	30.15%	\$	19,200		-	0.00%
46008	Gas/Diesel Fuel/Oil & Grease Subtotal	\$	230,000	204,447	\$	25,553	11.11%	\$	308,450	\$	78,450	34.11%
								\$	-			0.00%
	Rentals & Leases	_				4 000	40.55%	\$	-			0.00%
45410	Lease/Rent of Equipment-Office (Copier/postal meter)	\$	5,500	4,480		1,020	18.55%	\$	5,500		-	0.00%
	Lease/Rent of Equipment-Landfill Lease/Rent of Buildings	\$	10,000	18,877	\$ \$	(8,877)	-88.77% 0.00%	\$ \$	10,000 -	\$ \$	-	0.00%

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Landfill Operating and Maintenance Expenses

Schedule 4

Account	Operations and Maintenance Cost Type	A	FY2022 oproved Budget	Actuals Through 4/30/22		Budget Amount emaining (A - B)	Budget % Remaining (C / A)	FY23 roposed Budget	froi	hange m FY22 udget	%Change from FY22 Budget
	Rentals & Leases Subtotal	\$	15,500	23,357	\$	(7,857)	-50.69%	\$ 15,500	\$	-	0.00%
	Utilities & Natural Gas										
45230	Telephone/Internet	\$	20,000	11,914		8,086	40.43%	\$ 20,000		-	0.00%
45110	Electrical Services	\$	35,000	28,171		6,829	19.51%	\$ 35,000		-	0.00%
45130	Water & Sewer	\$	1,500	1,746		(246)	-16.43%	\$ 1,500		-	0.00%
45120	Utilities - Propane Gas	\$	10,000	10,678		(678)	-6.78%	\$ 10,000		-	0.00%
45231	Cellular Services & Pager	\$	3,960	2,220	\$	1,740	43.94%	\$ 3,960		-	0.00%
	Utilities Subtotal	\$	70,460	54,729	\$	15,731	22.33%	\$ 70,460		-	0.00%
								\$ -	\$	-	0.00%
45500	Travel & Training-Includes Continuing Education	\$	4,000		\$	4,000	100.00%	\$ 4,000	\$	-	0.00%
45510	Travel Mileage-Personal Vehicle	\$	-	622	\$	(622)	0.00%	\$ -	\$	-	0.00%
45530	Travel-Subsistence & Lodging	\$	-	11	\$	(11)	0.00%	\$ -	\$	-	0.00%
45540	Off-Site Training	\$	-	2,005	\$	(2,005)	0.00%	\$ -	\$	-	0.00%
46014	On-Site Training	\$	4,000	2,765		1,235	30.89%	\$ 4,000	\$	-	0.00%
	Travel & Training Subtotal	\$	8,000	5,402	\$	2,598	32.47%	\$ 8,000	\$	-	0.00%
	Miscellaneous										
45800	Miscellaneous	\$	3,500	1,489	\$	2,011	57.44%	\$ 3,500	\$	-	0.00%
45810	Dues and Assoc Membership-Misc	\$	1,800	866	\$	934	51.89%	\$ 1,800	\$	-	0.00%
45801	Bank Service Charges	\$	3,600	6,185	\$	(2,585)	-71.80%	\$ 3,600	\$	-	0.00%
45802	Cash Overage and (Shortage)	\$	-	-	\$	-	0.00%	\$ -	\$	-	0.00%
45803	Finance Charges paid to vendors	\$	-	70	\$	(70)	0.00%	\$ -	\$	-	0.00%
45804	Bad Debt Expense	\$	3,000	-	\$	3,000	100.00%	\$ 3,000	\$	-	0.00%
45840	VDEQ landfill fee - Misc	\$	33,000	31,134	\$	1,866	5.66%	\$ 33,000	\$	-	0.00%
	Misc Expenses Subtotal	\$	44,900	39,744	\$	5,156	11.48%	\$ 44,900	\$	-	0.00%
	Payments to Other Entities										
43164a	Leachate Treatment-LR facility	\$	20,000	7,167	\$	12,833	64.16%	\$ 20,000	\$	-	0.00%
45308	General Liability insurance	\$	42,000	45,894		(3,894)	-9.27%	\$ 47,883		5,883	14.019
	Payments to Other Entities Subtotal	\$	62,000	53,061	\$	8,939	14.42%	\$ 62,000	\$	-	14.019
			,	,		,		\$ -			
	Sub-Total SA O & M Expenses	1	,425,744	1,297,661	\$	128,083	8.98%	1,483,262	\$	57,518	4.03%
	Reimbursable O & M Expenses (see Reimbursable										
	Schedule for Detail)	\$	121,500	115,329	\$	6,171	5.08%	\$ 121,500	\$	-	0.00%
					┢						
	Grand Total Operations and Maintenance Cost	\$	1,547,244	\$ 1,412,990 Schedule 4	\$	134,254	8.68%	\$ 1,604,762	\$	57,518	3.72

FY23 Budget Proposal

Reimbursable Landfill Operating and

Maintenance Expenses Personnel Costs

Schedule 5

		(A)		(B)	(C)	(D)				-		
Account	Operations and Maintenance Cost Type	FY22 Approved Budget		Actuals Through 4/30/22	Budget Amount Remaining (A - B)	Budget % Remaining (C / A)	t	rojected hrough 6/30/21	FY23 roposed Budget	fror	nange n FY22 udget	%Change from FY22 Budget
	Reimbursable Landfill O & M Expenses											
	City of Lynchburg											
43140	Engineering/Monitoring Services	\$ 60,00	0 \$	5 31,532	\$ 28,468	47.4%	\$	61,758	\$ 60,000	\$	-	0.00%
43160	Environmental Lab Services	\$-					\$	2,302	-	\$	-	
43162	HHW Disposal	\$ 28,05					\$	28,457	28,050		-	0.00%
	City of Lynchburg Subtotal	\$ 88,05	0 9	64,597	\$ 23,453	26.6%	\$	92,517	\$ 88,050	\$	-	0.00%
	Campbell County											
43140a	Engineering/Monitoring/Remediation Services	\$ 22,84	0 \$			-99.3%	\$	13,458	\$ 22,840	\$	-	0.00%
43160a	Environmental Lab Services		0 \$		\$ (220)		\$	1,750	\$ 5,000		-	0.00%
43162	HHW Disposal	\$ 5,61	0 \$	5 -	\$ 5,610	100.0%	\$	-	\$ 5,610	\$	-	0.00%
43164a	Leachate Treatment	\$-	9		\$-		\$	-	\$ -	\$	-	0.00%
	Campbell County Subtotal	\$ 33,45	0 9	5 50,732	\$ (17,282)	-51.7%	\$	15,208	\$ 33,450	\$	-	0.00%
	Reimbursable Landfill O & M Expenses	\$ 121,50	0	\$ 115,329	\$ 6,171	5.1%	\$	107,726	\$ 121,500	\$	-	0.00%
	Reimbursable Landfill Personnel Costs											
	City of Lynchburg											
	Concord Turnpike Personnel Costs	\$ 40,71	5 \$	5 34,661	\$ 6,054	14.9%	\$	39,816	\$ 41,784	\$	-	0.00%
	City of Lynchburg Subtotal	\$ 40,71	5 \$	34,661	\$ 6,054	14.9%	\$	39,816	\$ 41,784	\$	-	0.00%
	Campbell County											
	Environmental Compliance & Safety	\$ 6,00	0 \$	5,054	\$ 946	15.8%	\$	2,365	\$ 6,000	\$	-	0.00%
	Campbell County Subtotal	\$ 6,00	0 9			15.8%	\$	2,365	6,000		-	0.00%
	Reimbursable Landfill Personnel Costs	\$ 46,71	5 :	\$ 39,715	\$ 7,000	15.0%	\$	42,181	\$ 47,784	\$	-	0.00%

Schedule 7

Capital Equipment Fund

FY23

FY23 Capital Equipment Items (Preliminary)	Cost	Fund
Estimated Balance @ 6/30/2022		\$ 423,435
FY 2023 Preliminary Purchases		
30 Ton Haul Truck	\$ 450,000	
Undercarriage for 963 Track Loader	\$ 45,000	
Remanufactured Compactor Wheels	\$ 85,000	
Brush Mower for Skid Steeer	\$ 8,000	
Street Broom for Skid Steer	\$ 6,000	
Open Top Bin Replacement	\$ 20,000	
Mobile Radio Replacements	\$ 12,000	
Subtotal	\$ 626,000	
Estimated Transfer from Operating Fund for FY2023		\$ 705,000
Estimated Balance @ 6/30/2023		\$ 502,435

Region 2000 Services Authority Balance Sheet

Assets		4/30/2022
Cash - 2015 Bond Funds		
Cash-US Bank-Bond Balance	\$	125,417.73
Cash-US Bank-Bond Fund Payments	\$	557,157.43
Total 2015 Bond Funds	\$	682,575.16
Cash - 2020 Bond Funds	•	
Cash-US Bank-Bond Balance Cash-US Bank-Bond Fund Payments	\$ \$	- 596,232.60
Cash - US Bank 2022 Bond Fund Balance	š.	6,671,418.26
Cash-US Bank 2021 Bond Fund Payments	\$	26,369.82
Total 2020 Bond Funds	\$	7,294,020.68
Cash - Closure/Post-Closure		
Cash -SunTrust Closure/Post-Closure	\$	58,435.57
Total C/PC Concord Tpk	\$	58,435.57
LGIP-Concord Tpk - C/PC	\$	2,218,486.84
Total Closure/PC - Concord Tpk	\$	2,276,922.41
LGIP-Livestock Road - Purchased Contribution C/PC	\$	992,032.33
LGIP-Livestock Road - SA Contribution C/PC thru FY20	\$	1,378,738.27
Total Closure/PC - Livestock Rd	\$	2,370,770.60
Total Closure/Post Closure	\$	4,647,693.01
Cash-Operating Accounts		
Total Bank of the James Depository Account	\$	26,714.00
Total SunTrust Operating Account	\$	2,151,409.43
Suntrust CD for DEQ/Tires	\$	6,000.00
LGIP-Environmental Remediation - FY2009 thru FY2017	\$	572,753.43
LGIP-O&M Reserve	\$	1,061,627.65
LGIP-Year End Fund Balance LGIP- Year End Fund Balance - FY20	\$	1,423,838.72
LGIP - Year End Fund Balance - FY20	\$ \$	1,139,486.77 1,475,383.91
Total Cash and LGIP		20,481,502.76
	·	
All Receivables for Operations Receivable from City for CT Post Closure Care	\$ \$	693,233.67
Internal Loan Receivable	\$	637,144.43 1,551,135.19
GASB 68 Deferred Pension Outflow & OPEB GLI	\$	172,197.00
Prepaid Expenses	\$	1,329.17
All Fixed Assets -less depreciation Construction in Progress - LR projects	\$ \$	12,614,388.04 -
Total Assets	\$	36,150,930.26
Liabilities		
Accounts Payable	\$	54,508.25
Accrued OPEB Liabilities	\$	512,748.55
GASB 68 Deferred Pension & OPEB Liabilities	\$	62,084.00
Net Pension Liability Accrued Interest Payable	\$ \$	(456,125.00) 43,499.36
Accrued Vacation Pay	\$	82,516.69
Accrued Other Liabilities	\$	-
Total Current Liabilities	Þ	299,231.85
Accrued P/C Cost-Concord Tpk - City of Lynchburg (71.6%)	\$	1,784,590.30
Accrued P/C Cost-Concord Tpk - SA (28.4%) Accrued Closure-P/C Cost-Livestock Road	\$ \$	705,727.85 10,172,479.81
Accrued Post-Closure-Concord Tpk - Other	\$	182,574.03
Total Closure/Post-Closure	\$	12,845,371.99
Debt Internal Loan Payable	\$	1,551,135.19
2015 Bond Payable	\$	2,437,000.00
2020 Bond Payable	\$	3,145,000.00
2021 Bond Payable	\$	6,775,000.00
Total Liabilities	\$	27,052,739.03
Reserves/Fund Balance Restricted - Environmental Remediation Reserve	\$	450,000.00
Restricted - YE Fund Balance Reserve	э \$	4,019,986.00
Restricted - Equipment Replacement Reserve	\$	585,808.00
Restricted - Future Disposal Planning Reserve	\$	86,242.38
Restricted - O & M Reserve	\$ \$	1,051,721.03 6,193,757.41
Fund Balance	\$	2,904,433.82
Total Liabilities & Equity		36,150,930.26
	Ψ	30,130,330.20

Financial Pro Forma

Region 2000 Services Authority Financial Pro Forma

Financial Pro Forma													
		Actual FY 2009	Actual FY 2010	Actual FY 2011	Actual FY 2012	Actual FY 2013	Actual FY 2014	Actual FY 2015	Actual FY 2016	Actual FY 2017	Actual FY 2018	Actual FY 2019	Actual FY 2020
1	Disposal Rates												
2	Cost of Service Rate	\$22.62	\$22.15	\$25.50	\$27.95	\$25.98	\$28.02	\$28.75	\$29.57	\$30.68	\$30.20	\$28.89	\$30.35
3	Member Rate	\$25.00	\$25.03	\$25.03	\$27.04	\$28.03	\$28.18	\$28.75	\$28.76	\$28.77	\$30.26	\$30.27	\$30.35
4	Other Contracts	\$28.56	\$28.25	\$29.13	\$29.59	\$31.53	\$34.02	\$36.00	\$38.15	\$38.75	\$40.25	\$38.89	\$40.35
5	Market Rate (Private Haulers)	\$34.83	\$34.94	\$35.03	\$37.00	\$37.89	\$37.98	\$38.75	\$38.75	\$38.75	\$40.26	\$40.30	\$40.35
6	Inert	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
7													
8	Operating Revenue												
9	Member Cities	\$2,137,667	\$2,245,735	\$2,283,851	\$2,265,005	\$2,176,730	\$2,128,711	\$2,191,706	\$2,130,813	\$2,115,109	\$2.175.953	\$2,213,395	\$2.243.699
10	Lynchburg Contracts & Other Waste	\$870.645	\$1.146.292	\$751.732	\$887,096	\$887,293	\$874,370	\$909,338	\$487.898	\$0	φ2,173,955 \$0	ψ <u>2</u> ,213,333 \$0	\$0
10	Market Rate and Other Contract Tonnage	\$3.614.392	\$3,692,249	\$3,452,718	\$3,972,934	\$5,162,917	\$3,902,163	\$4,061,766	\$4,430,738	\$4,582,148	\$4,833,731	\$4,974,168	+ -
	0	1 - 7 - 7			\$3,972,934 \$7,125,035	\$8,226,940		\$7,162,810	. , ,	. , ,			
12	Total Operating Revenue	\$6,622,704	\$7,084,276	\$6,488,301	\$7,125,035	\$8,226,940	\$6,905,244	\$7,162,810	\$7,049,449	\$6,697,257	\$7,009,684	\$7,187,563	\$6,877,105
13	• · · •												
14	Operating Expenditures												
15	Personnel	\$1,077,668	\$1,176,899	\$1,154,400	\$1,171,431	\$1,260,128	\$1,310,327	\$1,318,903	\$1,329,463	\$1,419,579	\$1,461,075	\$1,482,722	
16	Landfill O&M	\$1,156,838	\$1,220,182	\$1,444,126	\$1,348,614	\$1,335,570	\$1,583,454	\$1,399,379	\$1,777,472	\$1,524,150	\$1,554,748	\$1,570,122	\$1,544,287
17	Equipment Replacement Reserve Contribution	\$406,524	\$434,982	\$457,941	\$457,941	\$307,941	\$300,000	\$400,000	\$408,000	\$366,160	\$450,000	\$438,049	\$426,385
18	Equipment Lease Payments	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
19	Authority Closure and Post-Closure Contributions	\$465,732	\$406,661	\$518,702	\$900,000	\$985,000	\$781,111	\$790,252	\$704,905	\$649,511	\$600,237	\$389,567	\$390,000
20	O&M Reserve Contribution	\$0	\$0	\$0	\$188,850	\$200,000	\$141,716	\$0	\$0	\$0	\$0	\$73,324	\$75,000
21	Environmental Remediation Reserve	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0
22	Future Disposal Planning Reserve	\$50,000	\$50,000	\$50,000	\$0	\$0	\$0	\$0	\$0	\$50,000	\$40,000	\$36,278	\$25,000
23	Other					\$67,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
24	Subtotal Operating Expenses	\$3,206,762	\$3,338,724	\$3,675,169	\$4,116,836	\$4,205,639	\$4,166,608	\$3,958,534	\$4,269,840	\$4,059,400	\$4,106,060	\$3,990,062	\$3,964,744
25	Interest and Other Income	(\$132,462)	(\$37,931)	(\$31,503)	(\$17,895)	(\$42,102)	(\$20,609)	(\$11,733)	(\$12,538)	(\$23,557)	(\$21,250)	(\$34.069)	(\$36,908)
26	Closure Liability Accrual from Lynchburg	(, , , ,	. , ,	. , ,	(\$429,600)	(, , ,	(, , ,	. , ,	(, , ,	. , ,	(, , ,	(, , ,	(, , ,
27	Revenue Offset from Reserves				(, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,								
28	Reimburable Expenses	(\$271,835)	(\$282.384)	(\$346,673)	(\$177,969)	(\$243,041)	(\$364,640)	(\$245,186)	(\$375,383)	(\$224,373)	(\$248,783)	(\$232,186)	(\$137,650)
29	Total Operating Expenditures	\$2.802.465	\$3.018.409	\$3,296,994	\$3.491.372	\$3,920,496	\$3,781,359	\$3,701,615	\$3,881,919	\$3,811,470	\$3,836,027	\$3,723,807	\$3,790,186
30		ψ <u>2</u> ,002,100	φο,οτο, τοο	φ0,200,001	φ0, 101,012	φ0,020,100	φ0,701,000	<i>\\\</i> 0,101,010	\$0,001,010	φο,στι, πο	\$0,000,021	φ0,120,001	φ0,100,100
31	Revenues Available for Debt Service	\$3,820,239	\$4,065,867	\$3,191,307	\$3,633,663	\$4,306,444	\$3,123,885	\$3,461,195	\$3,167,530	\$2,885,787	\$3,173,657	\$3,463,756	\$3,086,919
32	Revenues Available for Debt bervice	ψ0,020,200	φ+,000,007	φ0,101,007	ψ0,000,000	φ+,000,+++	ψ0,120,000	ψ0,401,100	ψ0, 107,000	φ2,000,101	ψ0, 17 0,007	ψ0,400,700	φ0,000,010
32 33	Debt Semiles (DS)												
	Debt Service (DS)	¢4 700 000	¢0.000.500	¢0.000.400	¢0,000,000	¢4 700 070	¢ 0	\$0	¢ 0	¢ 0	¢ 0	¢ 0	¢ 0
34	Series 2008 Debt (payment to escrow account)	\$1,768,309	\$2,209,522	\$2,202,162	\$2,200,609	\$1,738,376	\$0	+ -	\$0	\$0	\$0	\$0	\$0
35	Series 2011 Debt (payment to escrow account)	\$0	\$0	\$0	\$487,625	\$628,583	\$1,979,303	\$2,101,854	\$955,852	\$852,128	\$851,373	\$850,352	\$853,281
36	Property Acquisition (Internal Loan)	\$0	\$0	\$0	\$0	\$0	\$0	\$223,172	\$304,462	\$109,409	\$0	\$0	\$0
37	Phase IV Landfill (payment to escrow account)	\$0	\$0	\$0	\$0	\$0	\$0	\$16,677	\$807,517		\$1,109,942		
38	Phase V Landfill	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
39	Total Debt Service	\$1,768,309	\$2,209,522	\$2,202,162	\$2,688,233	\$2,366,960	\$1,979,303	\$2,341,703	\$2,067,831	\$2,072,734	\$1,961,315	\$1,955,730	\$1,956,778
40													
41	Total Expenses												
42	Subtotal Operating Expenses and Debt Service	\$4,570,774	\$5,227,931	\$5,499,156	\$6,179,605	\$6,287,456	\$5,760,662	\$6,043,318	\$5,949,750	\$5,884,204	\$5,797,342		\$5,746,964
43	Offset from Operating Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
44	Offset from Airspace Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
45	Total Operating Expenses and Debt Service	\$4,570,774	\$5,227,931	\$5,499,156	\$6,179,605	\$6,287,456	\$5,760,662	\$6,043,318	\$5,949,750	\$5,884,204	\$5,797,342	\$5,679,537	\$5,746,964
46													
47	Distibution of Airspace Reserve												
48	City of Lynchburg	\$547,331	\$604,284	\$302,678	\$289,298	\$363,317	\$354,051	\$398,350	\$354,847	\$291,861	\$369,507	\$430,738	\$430,091
49	Campbell County	\$900.635	\$994.352	\$686.467	\$656,120	\$823.993	\$802.978	\$903.447	\$804.784	\$661.932	\$838.033	\$976.902	\$707.716
50	Total	\$1,447,966	\$1,598,636	\$989,145	\$945,418	\$1,187,310	\$1,157,029	\$1,301,797	\$1,159,631	\$953,793	\$1,207,540		\$1,137,807
51		ψı, ι ι, 300	÷.,000,000	<i>4000</i> , 140	<i>4010,110</i>	÷.,.07,010	<i>.,</i> ,,,	÷ 1,00 1,1 01	<i>ф</i> 7,100,001	<i>\\</i> 000,700	÷1,201,040	÷.,,	÷.,.07,007
52	Net Operating Revenues	\$603,964	\$257,709	\$0	\$12	\$752,174	(\$12,447)	(\$182,305)	(\$59,932)	(\$140,740)	\$4,802	\$100,386	(\$7,666)
52	Additional Reserve Contributions (Withdrawals)	\$003,904 \$0	\$237,709 \$0	\$0 \$0	\$0	(\$752,174)	(\$12,447) \$0	\$182,305	(\$39,932) \$0	(\$140,740) \$0	(\$4,802)	\$100,380 \$0	(\$7,000) \$0
53 54	Net Operating Revenues after Reserve Contr.	\$603,964	\$257,709	\$0 \$0	\$0 \$12	(\$7.52,174) \$0	(\$12,447)	\$102,303 \$0	(\$59,932)			\$100,386	(\$7,666)
	eronaling horonado altor hodorre obili.	4000,00 4	<i>w_01,103</i>	ψŪ	ΨıΖ	ψŬ	(\\.,++1)	ψΟ	(\$00,002)	(\\ 10,1+0)	ψŪ	ψ100,000	(#1,000)

Financial Pro Forma

Region 2000 Services Authority Financial Pro Forma

Financi	ial Pro Forma									
		Projected <u>FY 2021</u>	Projected FY 2022	Projected FY 2023	Projected FY 2024	Projected FY 2025	Projected FY 2026	Projected FY 2027	Projected FY 2028	Projected FY 2029
1	Disposal Rates									
2	Cost of Service Rate	\$30.25	\$30.25	\$31.84	\$35.01	\$36.27	\$37.54	\$38.77	\$40.01	\$40.68
3	Member Rate	\$30.25	\$30.25	\$30.25	\$33.42	\$34.67	\$35.95	\$37.18	\$38.42	\$39.09
4	Other Contracts	\$40.25	\$40.25	\$40.25	\$43.42	\$44.67	\$45.95	\$47.18	\$48.42	\$49.09
5	Market Rate (Private Haulers)	\$40.25	\$40.25	\$40.25	\$43.42	\$44.67	\$45.95	\$47.18	\$48.42	\$49.09
6	Inert	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
7		ţ0.00	<i>Q</i> 0100	<i>Q</i> 0100	<i>Q</i> 0100	Q 0100	<i>Q</i> 0.00	<i>Q</i> 0.00	<i>Q</i> 0.00	\$0100
8	Operating Revenue									
9	Member Cities	\$2,385,554	\$2,145,028	\$2,145,021	\$2,369,521	\$2,458,745	\$2,549,283	\$2,636,608	\$2,724,346	\$1,869,942
10	Lynchburg Contracts & Other Waste	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
11	Market Rate and Other Contract Tonnage	\$4,961,779	\$4,909,537	\$5,007,733	\$5,401,632	\$5,558,180	\$5,717,036	\$5,870,253	\$6,024,194	\$4,120,245
12	Total Operating Revenue	\$7,347,333	\$7,054,565	\$7,152,755	\$7,771,153	\$8,016,925	\$8,266,320	\$8,506,861	\$8,748,540	\$5,990,187
13										<u> </u>
14	Operating Expenditures									
15	Personnel	\$1.516.460	\$1.621.713	\$1.651.837	\$1,684,874	\$1 718 571	\$1.752.943	\$1 788 001	\$1.823.762	\$1.254.922
16	Landfill O&M	\$1,622,050	\$1,547,244	\$1,604,762	\$1,636,857	\$1,669,594	\$1,702,986	\$1,737,046	\$1,771,787	\$1,219,159
17	Equipment Replacement Reserve Contribution	\$500,000	\$463,375	\$705,000	\$600,000	\$400,000	\$250,000	\$100,000	\$50,000	\$25,000
18	Equipment Lease Payments	\$300,000 \$0	\$403,375 \$0	\$705,000 \$0	\$000,000 \$0	\$400,000 \$0	\$250,000 \$0	\$100,000 \$0	\$30,000 \$0	\$23,000 \$0
10				ۍ \$600.000					₄₀ \$3.200.000	_{\$0} \$2.317.786
19 20	Authority Closure and Post-Closure Contributions	\$353,546 \$0	\$450,000 \$0	\$600,000 \$0	\$300,000	\$1,875,000 \$0	\$2,650,000 \$0	\$2,975,000 \$0	\$3,200,000 \$0	\$2,317,786 \$0
	O&M Reserve Contribution				\$0					
21	Environmental Remediation Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
22	Future Disposal Planning Reserve	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
23	Other	\$19,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
24	Subtotal Operating Expenses	\$4,011,056	\$4,082,332	\$4,561,599	\$4,221,731	\$5,663,166	\$6,355,929	\$6,600,048	\$6,845,550	\$4,816,868
25	Interest and Other Income	(\$46,370)	(\$21,000)	(\$21,000)	(\$21,000)	(\$21,000)	(\$21,000)	(\$21,000)	(\$21,000)	(\$14,167)
26	Closure Liability Accrual from Lynchburg									
27	Revenue Offset from Reserves									
28	Reimburable Expenses	(\$149,907)	(\$168,215)	(\$169,284)	(\$172,670)	(\$176,123)	(\$179,646)	(\$183,238)	(\$186,903)	(\$128,607)
29	Total Operating Expenditures	\$3,814,779	\$3,893,117	\$4,371,315	\$4,028,061	\$5,466,043	\$6,155,283	\$6,395,810	\$6,637,647	\$4,674,095
30										
31	Revenues Available for Debt Service	\$3,532,554	\$3,161,448	\$2,781,440	\$3,743,092	\$2,550,883	\$2,111,036	\$2,111,051	\$2,110,892	\$1,316,093
32										
33	Debt Service (DS)									
34	Series 2008 Debt (payment to escrow account)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
35	Series 2011 Debt (payment to escrow account)	\$834.121	\$829.225	\$829.016	\$829.423	\$69.122	\$0	\$0	\$0	\$0
36	Property Acquisition (Internal Loan)	\$034,121	\$023,223 \$0	\$023,010 \$0	\$023,423 \$0	\$310,227	\$310,227	\$310,227	\$310,227	\$310,227
37			1 -			\$370,227	\$010,227 \$0	\$010,227 \$0	\$0	\$0
37 38	Phase IV Landfill (payment to escrow account) Phase V Landfill	\$1,112,212 \$0	\$1,112,462 \$43.950	\$542,049	\$1,178,769	,	ەن \$1,178,729	₄₀ \$1,178,744	₄₀ \$1,178,585	₅₀ \$687,420
30 39	Total Debt Service	\$0 \$1.946.333	\$43,950					\$1,178,744	\$1,178,565	\$997.647
39 40	Total Debt Service	\$1,940,333	\$1,965,636	\$2,483,957	\$3,1Z1,01Z	\$1,928,803	\$1,488,956	\$1,400,971	\$1,400,01Z	\$997,047
40 41	Total Expenses									
42	Subtotal Operating Expenses and Debt Service	\$5,761,112	\$5,878,753	¢6 955 979	¢7 140 072	\$7,394,845	\$7,644,240	\$7,884,781	\$8,126,460	\$5,671,741
	Subiotal Operating Expenses and Debt Service		. , ,	\$0,000,272 \$0	. , ,	\$7,394,645 \$0	. , ,	۶0,004,701 \$0	, .,	. , ,
43	Offect from Operating Becory				\$0		\$0		\$0	\$0
44	Offset from Operating Reserve	\$0 \$0	(\$43,950)		(0044 040)	1 -	• -			
	Offset from Airspace Reserve	\$0	\$0	(\$635,637)	· · · ·	(\$311,040)	(\$311,040)	(\$311,040)	(\$311,040)	(\$311,040)
45 46			\$0		· · · ·	1 -	• -			
	Offset from Airspace Reserve	\$0	\$0	(\$635,637)	· · · ·	(\$311,040)	(\$311,040)	(\$311,040)	(\$311,040)	(\$311,040)
46	Offset from Airspace Reserve Total Operating Expenses and Debt Service Distibution of Airspace Reserve	\$0	\$0	(\$635,637)	· · · ·	(\$311,040)	(\$311,040)	(\$311,040)	(\$311,040)	(\$311,040)
46 47 48	Offset from Airspace Reserve Total Operating Expenses and Debt Service Distibution of Airspace Reserve City of Lynchburg	\$0 \$5,761,112 \$430,671	\$0 \$5,834,804 \$62,208	(\$635,637) \$6,219,635 \$0	\$6,838,033 [°] \$0	(\$311,040) \$7,083,805 \$0	(\$311,040) \$7,333,200 \$0	(\$311,040) \$7,573,741 \$0	(\$311,040) \$7,815,420 \$0	(\$311,040) \$5,360,701 \$0
46 47 48 49	Offset from Airspace Reserve Total Operating Expenses and Debt Service Distibution of Airspace Reserve City of Lynchburg Campbell County	\$0 \$5,761,112 \$430,671 \$976,751	\$0 \$5,834,804 \$62,208 \$903,436	(\$635,637) \$6,219,635 \$0 \$933,120	\$6,838,033 \$0 \$933,120	(\$311,040) \$7,083,805 \$0 \$933,120	(\$311,040) \$7,333,200 \$0 \$933,120	(\$311,040) \$7,573,741 \$0 \$933,120	(\$311,040) \$7,815,420 \$0 \$933,120	(\$311,040) \$5,360,701 \$0 \$629,486
46 47 48 49 50	Offset from Airspace Reserve Total Operating Expenses and Debt Service Distibution of Airspace Reserve City of Lynchburg	\$0 \$5,761,112 \$430,671	\$0 \$5,834,804 \$62,208	(\$635,637) \$6,219,635 \$0	\$6,838,033 [°] \$0	(\$311,040) \$7,083,805 \$0	(\$311,040) \$7,333,200 \$0	(\$311,040) \$7,573,741 \$0	(\$311,040) \$7,815,420 \$0	(\$311,040) \$5,360,701 \$0
46 47 48 49 50 51	Offset from Airspace Reserve Total Operating Expenses and Debt Service Distibution of Airspace Reserve City of Lynchburg Campbell County Total	\$0 \$5,761,112 \$430,671 \$976,751 \$1,407,422	\$0 \$5,834,804 \$62,208 \$903,436 \$965,643	(\$635,637) \$6,219,635 \$0 \$933,120 \$933,120	\$6,838,033 \$0 \$933,120 \$933,120	(\$311,040) \$7,083,805 \$0 \$933,120 \$933,120	(\$311,040) \$7,333,200 \$0 \$933,120 \$933,120	(\$311,040) \$7,573,741 \$0 \$933,120 \$933,120	(\$311,040) \$7,815,420 \$0 \$933,120 \$933,120	(\$311,040) \$5,360,701 \$0 \$629,486 \$629,487
46 47 48 49 50 51 52	Offset from Airspace Reserve Total Operating Expenses and Debt Service Distibution of Airspace Reserve City of Lynchburg Campbell County Total Net Operating Revenues	\$0 \$5,761,112 \$430,671 \$976,751 \$1,407,422 \$178,799	\$0 \$5,834,804 \$62,208 \$903,436 \$965,643 \$254,118	(\$635,637) \$6,219,635 \$0 \$933,120 \$933,120 \$933,120	\$6,838,033 \$0 \$933,120 \$933,120 \$933,120 \$0	(\$311,040) \$7,083,805 \$0 \$933,120 \$933,120 \$0	(\$311,040) \$7,333,200 \$0 \$933,120 \$933,120 \$0	(\$311,040) \$7,573,741 \$0 \$933,120 \$933,120 \$0	(\$311,040) \$7,815,420 \$0 \$933,120 \$933,120 \$0	(\$311,040) \$5,360,701 \$0 \$629,486 \$629,487 (\$1)
46 47 48 49 50 51	Offset from Airspace Reserve Total Operating Expenses and Debt Service Distibution of Airspace Reserve City of Lynchburg Campbell County Total	\$0 \$5,761,112 \$430,671 \$976,751 \$1,407,422	\$0 \$5,834,804 \$62,208 \$903,436 \$965,643	(\$635,637) \$6,219,635 \$0 \$933,120 \$933,120	\$6,838,033 \$0 \$933,120 \$933,120	(\$311,040) \$7,083,805 \$0 \$933,120 \$933,120	(\$311,040) \$7,333,200 \$0 \$933,120 \$933,120	(\$311,040) \$7,573,741 \$0 \$933,120 \$933,120	(\$311,040) \$7,815,420 \$0 \$933,120 \$933,120	(\$311,040) \$5,360,701 \$0 \$629,486 \$629,487

